

**ORG. UNIT:**

**BUDGET:**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**AudioB#12 and B#13:**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:** County Executive Scott Walker  
County Board Chairman Lee Holloway  
Supervisor Gerry Broderick, 3<sup>rd</sup> District

County Executive Walker gave comments on Finance and Audit Committee's actions. He gave kudos to the Committee.

County Board Chairman Holloway and Supervisor Broderick also commented on the 2009 budget.

Discussion ensued at length.

*Delores "Dee" Hervey*

Committee Clerk  
Committee on Finance and Audit

**ORG. UNITS: 1140,1135, 1151 & 1945**

**BUDGET:** Org 1140- DAS-Human Resources, Org. 1135-DAS-Labor Relations, Org. 1151– DAS-Fiscal Affairs  
and Org. 1945- Appropriation for Contingencies

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**14

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:** Supervisor Lynne De Bruin, District 15  
Mr. Greg Gracz, Director of Labor Relations

Item taken out of order.

***ACTION BY: (Thomas) Moved to go into Closed session for Amendments 1A075 and 1A076. Vote 7-0***

**AYES:** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) –7

**NOES:** 0

**EXCUSED:**

***ACTION BY: (Mayo) Moved to go into open session. Vote 7-0***

**AYES:** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) –7

**NOES:** 0

**EXCUSED:**

***ACTION BY: (West) Moved approval of Amendment 1A075 by Supervisor De Bruin. Vote 0-7 (motion failed)*** (copy attached to original of minutes)

**AYES:** 0

**NOES:** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) –7

**EXCUSED:**

By Supervisor De Bruin

In recognition that the County Executive's 2009 recommended budget was forwarded to the County Board prior to the downturn in the national economy and thus the recommended budget did not fully prepare for potential impacts to Milwaukee County of an economic downturn, the County Executive's 2009 Recommended Budget for Org 1140- DAS-Human Resources, Org. 1135-DAS-Labor Relations, Org. 1151-DAS-Fiscal Affairs and Org. 1945- Appropriation for Contingencies, shall be amended by inserting the following narrative language into each:

- The Department of Administration, Fiscal Affairs Division will report to the Finance and Audit Committee on a monthly basis in 2009, on the impact of the economy on the county's budgeted revenues and funding sources and any recommended changes in departmental budgets that need to occur to account for the impact of the economy on Milwaukee County's overall financial situation. This report shall also go the related policy committees of the County Board.
- The Department of Administration, Fiscal Affairs Division will report to the Finance and Audit Committee on a monthly basis in 2009, on the impact of the economy on utilization rates of Milwaukee County health and human services and any recommended changes in departmental staffing or resource allocation to meet any significant changes in community needs for these services. This report shall also go to the Committee on Health and Human Needs.
- In recognition of the serious financial impact to Milwaukee County that a recession in 2009 could have on Milwaukee County's ability to meet county service needs, Executive Compensation Plan (ECP) employees will not receive a cost of living adjustment in 2009. Monies that are saved by not providing a cost-of-living adjustment to ECP employees shall remain in the budget to help mitigate the impact on county programs and services due to the economic downturn.

This amendment would have \$0 tax levy impact.

Supervisor De Bruin **withdrew Amendment 1A076.** (Copy attached to original of minutes)

By Supervisor De Bruin

In recognition that the County Executive's 2009 recommended budget was forwarded to the County Board prior to the downturn in the national economy and thus the recommended budget did not fully prepare for potential impacts to Milwaukee County of an economic downturn, the County Executive's 2009 Recommended Budget for Org 1140- DAS-Human Resources, Org. 1135-DAS-Labor Relations, Org. 1151-DAS-Fiscal Affairs and Org. 1945- Appropriation for Contingencies, shall be amended by inserting the following narrative language into each:

- The Department of Administration, Fiscal Affairs Division will report to the Finance and Audit Committee on a monthly basis in 2009, on the impact of the economy on the county's budgeted revenues and funding sources and any recommended changes in departmental budgets that need to occur to account for the impact of the economy on Milwaukee County's overall financial situation. This report shall also go the related policy committees of the County Board.

- The Department of Administration, Fiscal Affairs Division will report to the Finance and Audit Committee on a monthly basis in 2009, on the impact of the economy on utilization rates of Milwaukee County health and human services and any recommended changes in departmental staffing or resource allocation to meet any significant changes in community needs for these services. This report shall also go to the Committee on Health and Human Needs.
- In recognition of the serious financial impact to Milwaukee County that a recession in 2009 could have on Milwaukee County's ability to meet county service needs, Executive Compensation Plan (ECP) employees will not receive a cost of living adjustment in 2009.

(Note: The fiscal impact of this amendment assumes a 3% cost of living increase granted on or about July 1, 2009, and that adequate funds were included in Org. 1945-Appropriation for Contingencies for ECP salary adjustments)

This amendment would decrease tax levy by \$207,304

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 5600**

**BUDGET:** Transit/Paratransit

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Taken out of order**

**Audio:15**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
Julie Esch, Research Analyst

**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator

**County Executive:** Ed Eberle

**APPEARANCES:** Ms. Anita Gulotta-Connelly, Managing Director, Milwaukee Transport Services  
Mr. Brandon Jensen, Private Citizen and taxpayer (Supports Amendment 1A079)

Supervisor Thomas in Chair.

***ACTION BY: (Coggs) Moved approval of Amendment 1A079 (corrected copy) by Supervisor Coggs.*** (Copy attached to original of minutes)

Mr. Jensen is in support of Amendment 1A079 (Route 11). He also supports the restoration of Bus Route 31 (Washington Boulevard). He also addressed the amendment by Supervisors West and Dimitrijevic (Route 17) and the amendment by Supervisor Mayo (bus fare increases).

Discussion ensued.

Mr. Cady stated that beginning April 1, 2009, Route 11 is restored and the dollar impact would be \$516,996 tax levy impact. Supervisor Coggs accepted this change. There were no objections.

**On the motion to approve. Vote 5-2.**

**AYES:** Thomas, Mayo, Johnson, West, and Coggs (Chair) -5

**NOES:** Schmitt and Jursik-2

**EXCUSED:**

By Supervisor Coggs

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5600 – Transit/Paratransit, by restoring Route 11 from 60<sup>th</sup> & Vliet Street to downtown by modifying the narrative as follows:

- Starting April 1, 2009, Route 11 is restored providing service from 60<sup>th</sup> and Vliet Street to downtown. Total expenditures of \$941,976 are partially offset with increased abatements of \$424,980 for a net tax levy impact of \$516,996.

This amendment would increase tax levy by \$516,996.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 5600**

**BUDGET: Transit/Paratransit**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:16**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

Supervisor West addressed Amendment 1A071.

***ACTION BY: (West) Moved approval of Amendment 1A071 by Supervisors West and Dimitrijevic.*** (Copy attached to original of minutes)

***AYES:*** Thomas, Mayo, Johnson, West and Coggs (Chair) -5

***NOES:*** Schmitt and Jursik-2

***EXCUSED:***

By Supervisors West and Dimitrijevic

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5600 – Transit/Paratransit, by increasing expenditures \$55,000 for the local share of a Federal Job Access and Reverse Commute grant to continue operation of the Canal Street bus route (Route 17) through December 2009. This appropriation would increase tax levy by \$55,000.

"This appropriation will fund continued operation of Route 17, also known as the Canal Street bus route. This route serves numerous employers and employees in the Menomonee Valley. Since 1998, nearly 4,200 jobs have been created in or moved to the Menomonee Valley and more than 45 acres of public park space has been created including a system of bicycle and pedestrian trails.

The Route 17 was established in August 2006 through a public-private funding collaborative to improve transit access to jobs in the Menomonee Valley. Various stakeholders, including Business Improvement District #26, Menomonee Valley Partners, Inc., Cargill, Potawatomi Bingo Casino, Palermo Villa, Cerac and Miller Park raised \$69,000 to pay for a pilot project through April 2009. The pilot project was funded by \$345,000 in Federal Job Access and Reverse Commute grants, \$201,000 in Potawatomi bingo Casino funding, \$114,000 in Wisconsin Department of Transportation funding and \$30,000 in funding from BID #26. Currently, Route 17 provides more than 100 rides/day."

This amendment would increase tax levy by \$55,000.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**BUDGET:** Transit/Paratransit and Department on Aging-Care Management Organization (CMO)

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**17

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:** Brandon Jensen, private citizen and taxpayer, spoke in support of the said amendment  
Maria Ledger, Director of Family Care, Department of Aging, Care Management Organization

***ACTION BY: (Mayo) Moved for reconsideration of Amendment 1A024 (corrected copy)***  
***Vote 7-0.***

***AYES:*** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

***NOES:*** 0

***EXCUSED:***

By Supervisor Schmitt

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5600 – Transit/Paratransit, by decreasing the Adult Cash Fare to \$2.10, the Half Fare Cash to \$1.05 and the Half Fare Tickets to \$1.05 for a tax levy increase of \$599,518.

- Passenger revenue (passenger abatement) is estimated at ~~\$46,202,100~~ \$45,602,582, an increase of ~~\$2,653,162~~ 2,053,644 (6.1 percent) due to a combination of passenger fare increases and an overall projected increase in ridership."

This amendment would increase tax levy by \$599,518.

***ACTION BY: (Mayo) Moved for approval of Amendment 1A070 by Supervisor Mayo.***

***Vote 7-0.*** (Copy attached to original of minutes)

***AYES:*** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

***NOES:*** 0

***EXCUSED:***

By Supervisor Mayo

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5600 – Transit/Paratransit and 7900 – Department on Aging-Care Management Organization (CMO), by decreasing the Adult Cash Fare by \$.25, the Half Fare Cash by \$.10 and the Half Fare Tickets by \$1.00, and offsetting the expenditure increase in transit by decreasing Transit/Paratransit fuel expenditures and increasing the contribution from CMO reserves to cover the additional cost for Paratransit trips. This results in a net tax levy increase of \$480,500.

1. Decrease the Adult Cash Fare by \$.25, the Half Fare Cash by \$.10 and the Half Fare Tickets by \$1.00, for an expenditure increase of \$1,047,500, as follows:  
"Passenger revenue (passenger abatement) is estimated at ~~\$46,202,100~~ \$45,154,600, an increase of ~~\$2,653,162~~ 1,605,662 (~~6.1 percent~~) due to a combination of passenger fare increases and an overall projected increase in ridership."
2. Increase the co-pay provided by the Department on Aging – Care Management Organization for transit service by modifying the budget narrative for Org. Unit 5600, for a revenue increase of \$167,000 in the Transit/Paratransit budget, as follows:
  - "In 2008, the CMO increased the co-pay paid to Paratransit for clients who use that service from \$7.00 to \$10.25. This is still below the actual cost of a Paratransit ride, which exceeds \$20. In 2009, the CMO co-pay increases to \$10.80. This results in increased cost of ~~\$713,000~~ 880,000 annually to the CMO. The Department of Health and Human Services Disabilities Services Division (DSD) undertook a similar initiative and, in 2009, the DSD co-pay increases to \$10.25."
3. Increase the co-pay provided by the Department on Aging – Care Management Organization for paratransit service by modifying the budget narrative for Org. Unit 7900, for an expenditure increase of \$167,000 in the Aging – CMO budget. This expenditure increase is offset by a \$167,000 contribution from CMO reserves, as follows:
  - "The Milwaukee County Department on Aging ~~and Milwaukee County Department of Disability Services~~ will provide funding for trips provided to their clients in the amount of ~~\$10.25~~ 10.80 per trip. This is an increase of ~~\$3.25~~ 3.80 from the amount previously billed to these agencies of \$7.00 per trip in the 2008 Adopted budget. The additional net revenue from ~~these agencies~~ agency of approximately ~~\$2,000,000~~ 2,167,000 will be used to offset increased expenses that are primarily due to an increase in trips provided over the 2008 budgeted level."
4. Decrease expenditures for fuel purchases by modifying the budget narrative for Org. Unit 5600, for an expenditure decrease of \$400,000.
  - "Operating expenses total ~~\$138,657,219~~ 138,257,219, an increase of ~~\$4,246,747~~ 3,846,747 (~~3.2 percent~~) over the 2008 budget. Higher operating expenses are primarily due to an increase of approximately \$6,000,000 in fuel cost and additional expenses for increased maintenance. For 2009, fuel is budgeted at ~~\$3.75~~ 3.65 per gallon compared to \$2.30 per gallon in the 2008 budget."

This amendment would result in a tax levy increase of \$480,500.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

ORG. UNIT: NEW WE

**BUDGET: Department of Health and Human Services and Behavioral Health Division-  
Capital**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:** 18

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:** Supervisor Lynne De Bruink, District 15

***ACTION BY: (Johnson) Moved approval of Amendment 1B013 by Supervisor De Bruin and Broderick. Vote 4-3. (Copy attached to original of minutes)***

***AYES:*** Mayo, Schmitt, Johnson and Coggs (Chair) -4

***NOES:*** Thomas, West and Jursik-3

***EXCUSED:***

By Supervisors De Bruin and Broderick

To amend the County Executive's 2009 Recommended Capital Improvements Budget to add a new capital improvement project for the construction of a new Behavioral Health Division (BHD) facility. The following narrative language is inserted as a new capital improvements project:

**WE000 – New Mental Health Center**

An appropriation of \$750,000 is provided for the planning and design required for a schematic level design and construction cost estimate for construction of a new Mental Health Center on a site that has yet to be determined. A tentative site on the Milwaukee Regional Medical Center (MRMC) grounds east of the power plant and near the Ronald McDonald house that is owned by Milwaukee County has been suggested as a possible location.

The scope of the project is to plan, design and implement the relocation of the entire Behavioral Health Division (BHD) of Milwaukee County Department of Health and Human Services (DHHS) to a completely new county-owned facility on the Milwaukee County Grounds. This first phase of the project will establish a space program for all BHD staff, and determine the associated support space and patient space needs at a new building. Optimum building size and configuration will be determined from the data collected. Diagrammatic color floor plans will show the "fit" scenarios and describe the new design aspects necessary to implement the program at the new facility including ADA accessible toilet rooms and entries.

The new building systems design will include structural, mechanical, plumbing, fire protection, electrical, telecommunications/data and elevator needs. Mechanical, Electrical and Plumbing (MEP) design will have some layout of systems and a narrative describing the function, size and relative costs of the elements in each discipline. From the data gathered, the analysis and the prepared drawings, a construction cost estimate will be provided. Separate cost estimates will include prices for furniture, fixtures and equipment and estimated moving costs. Cost estimates for green design elements will be presented, including potential operational savings from incorporated green design elements.

Upon completion of the analysis and determination of an optimal size and configuration, the Department of Transportation and Public Works and Behavioral Division Staff will jointly report to the County Board the optimal building size and configuration of a new building housed on the County Grounds.

Subject to limitations on the use of bond proceeds, the report should address the following:

1. Total estimated project costs, including key assumptions used in determining costs.
2. Potential Timeline for project development, including time needed for construction requests for proposals
3. The ability of the chosen building size and configuration to meet:
  - a. ADA guidelines and code requirements
  - b. Accreditation standards for mental health facilities
4. Potential impacts of recommended size and configuration on patient care services, including the possible number of total beds and types of services offered.
5. Impact of facility size and configuration on future operational costs.
6. Ability of the configuration to meet security needs.
7. Ability of the configuration to include green design elements.
8. How flexible the plan is for future conversion to revised mental health care models should patient care needs change.
9. How flexible the plan is for future conversion to other health care uses should major changes in the financing and or structuring of mental health care services change.

The report will also outline whether the overall costs and or other factors outlined here would significantly change if another site on County Grounds were ultimately chosen.

The report will be presented to the County Board no later than the July, 2009 cycle.  
Financing will be provided from \$750,000 in general obligation bonds.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

### **Staffing Plan**

Department of Transportation and Public Works staff will be responsible for project management. Specialized consultants will be retained as needed.

This amendment would increase bonding by \$750,000.

9. How flexible the plan is for future conversion to other health care uses should major changes in the financing and or structuring of mental health care services change.

The report will also outline whether the overall costs and or other factors outlined here would significantly change if another site on County Grounds were ultimately chosen.

The report will be presented to the County Board no later than the July, 2009 cycle.  
Financing will be provided from \$750,000 in general obligation bonds.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

#### **Staffing Plan**

Department of Transportation and Public Works staff will be responsible for project management. Specialized consultants will be retained as needed.

This amendment would increase bonding by \$750,000.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 5600**

**BUDGET:**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio19:**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Schmitt) Withdrew Amendment 1A024 by Supervisor Schmitt.*** (Copy attached to original of minutes)

By Supervisor Schmitt

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5600 – Transit/Paratransit, by decreasing the Adult Cash Fare to \$2.10, the Half Fare Cash to \$1.05 and the Half Fare Tickets to \$1.05 for a tax levy increase of \$599,518.

- Passenger revenue (passenger abatement) is estimated at ~~\$46,202,100~~ \$45,602,582, an increase of ~~\$2,653,162~~ \$2,053,644 (6.1 percent) due to a combination of passenger fare increases and an overall projected increase in ridership."

This amendment would increase tax levy by \$599,518.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

**ORG. UNIT: Org : 1140**

**BUDGET:** DAS-Human Resources

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:** 20

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Mayo) Moved approval of Amendment 1A077 by Supervisor Coggs.***

***Vote 6-1*** (Copy attached to original of minutes)

***AYES:*** Thomas, Mayo, Johnson, West, Jursik and Coggs (Chair) -6

***NOES:*** Schmitt-1

***EXCUSED:***

Supervisors Mayo, Clark, West, Thomas and Johnson requested to be added as co-sponsors.

By Supervisor Coggs, Mayo, Clark, West Thomas and Johnson

To amend the County Executive's 2008 Recommended Budget for Org. Unit No. 1140- DAS-Human Resources, by adding the following narrative language:

- An appropriation of \$150,000 is allocated to provide funds for a Summer Youth Employment Program. The release of these funds is contingent on Milwaukee Public Schools (MPS) providing at least a \$150,000 matching amount. The Economic Development Reserve shall provide \$50,000 toward the County's commitment of \$150,000. The Director of Human Resources shall furnish a report to the County Board on the proposed structure of the Summer Youth Employment Program no later than the May 2009 committee cycle.

This amendment would increase tax levy by \$100,000.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

**ORG. UNITS:1140 1151 & 1135**

**BUDGET:** Org. Unit Nos. 1140 – DAS – Human Resources, 1151 - DAS – Fiscal and 1135 - DAS – Labor Relations

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**21

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Johnson) Moved approval of Amendment 1A074 by Supervisor De Bruin.***

***Vote 7-0.*** (Copy attached to original of minutes)

***AYES:*** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

***NOES:*** 0

***EXCUSED:***

By Supervisor De Bruin

To amend the County Executive's 2009 Recommended Budget for Org. Unit Nos. 1140 – DAS – Human Resources, 1151 - DAS – Fiscal and 1135 - DAS – Labor Relations by adding language addressing potential layoffs and placement services and resources for affected employees.

The following bullet is added to Org Units 1140, 1151 and 1135:

- As soon as possible after the final adoption of the 2009 budget, the Department of Administrative Services – Human Resources, Fiscal Affairs and Labor Relations Divisions will jointly report to the Finance and Audit Committee and the Personnel Committee on the following:
  1. The number of current county employees who will be laid off in 2009 as a result of adopting the 2009 budget.
  2. Contract terms and language regarding preferential hiring of displaced Milwaukee County employees for all proposed services that had formerly been performed by County staff.
  3. The resource plan to provide assistance to displaced employees in seeking placement elsewhere in County government, assistance in understanding layoff and recall rights and procedures, and other outplacement services and potential assistance measures deemed appropriate for consideration.

The employee resource plan shall identify the administration staff responsible for the plan's creation, implementation, and reporting to the County Board as well as any additional resources needed for plan components.

This amendment would have no tax levy impact.



*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT:1930**

**BUDGET:** Offset to Internal Service Charges

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:** 22

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Schmitt) Moved approval of Amendment 1C005 by Supervisor Coggs. Vote 7-0. (Copy attached to original of minutes)***

**AYES:** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

**NOES:** 0

**EXCUSED:**

By Supervisor Coggs

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 1930 – Offset to Internal Service Charges, to reflect actions taken by the Committee on Finance and Audit. Modify the narrative on page-1930-1 as follows:

The purpose of this non-departmental budget is to reduce total County expenditures and revenues by the amount of charges from internal service fund departments to other County departments. Without this adjustment, total County expenditures and revenues would be overstated. Expenditure and revenue offsets of (\$~~51,519,933~~61,397,770) reflect the charges from the following departments in the table below to other County departments. ~~The decrease in the overall offset in 2009 is due to the reorganizations of the Fleet and Property Management (formerly Facilities Management) divisions and the corresponding decrease in their crosscharges to County departments.~~

This amendment has \$0 tax levy impact.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

**ORG. UNIT:1933/5700**

**BUDGET:** Land Sales and DAS-Property Management

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**23

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Mayo) Moved approval of Amendment 1C004 by Supervisor Mayo. Vote 7-0.*** (Copy attached to original of minutes)

**AYES:** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

**NOES:** 0

**EXCUSED:**

By Supervisor Mayo

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 1933 – Land Sales and 5700 – DAS-Property Management, by increasing revenues \$150,000 in the Land Sales budget and increasing expenditures in the Property Management – Real Estate Services section for a \$0 net tax levy impact.

Modify the narrative in Org. Unit Nos. 1933 and 5700 as follows:

"Land Sales revenue is increased \$150,000 and appropriated to the Economic and Community Development Reserve Fund. This appropriation will be provided to the Economic Development Reserve Fund only if land sales revenue exceeds the budgeted amount of \$5,880,117 in 2009. This \$150,000 appropriation to the Economic and Community Development Reserve Fund shall be included in the Real Estate Services budget with this contingent language."

This amendment would result in a \$0 tax levy impact.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

**ORG. UNIT: 5700/5800**

**BUDGET:** DAS-Property Management and 5800 – DTPW-Director's Office

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**24

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
Julie Esch, Research Analyst

**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator

**County Executive:** Ed Eberle

**APPEARANCES:** William Domina, Corporation Counsel

***ACTION BY: Mayo) Moved approval of Amendment 1A078 (corrected copy)*** (copy attached to original of minutes)

Mr. Cady indicated that the Committee needed to reconsider Amendments 1A063 and 1A048 for Org. Unit 5700 first.

***ACTION BY: (Jursik) Moved for reconsideration on Amendments 1A063 and 1A048 for Org. 5700. Vote 7-0***

***AYES:*** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

***NOES:*** 0

***EXCUSED:***

Discussion ensued on skill set.

**On the motion to approve Amendment 1A078 (corrected copy) 7-0.**

***AYES:*** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

***NOES:*** 0

***EXCUSED:***

By Supervisors Jursik and Thomas

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5700 – DAS-Property Management and 5800 – DTPW-Director's Office, by transferring the Facilities Operations Section of the Property Management Division to DTPW and renaming it the Facilities Management Division, and transferring the Real Estate Services Section to the DTPW-Director's Office for a tax levy decrease of \$101,184.

Modify the narrative for Org. No. 5700 to reflect the transfer of the Facilities Operations Section to the Department of Transportation and Public Works as the Facilities Management Division for a \$0 tax levy impact.

- ~~In 2009, the Department of Administrative Services (DAS) – Property Management Division is created. This Division is comprised of a Facility Operations section and a Real Estate Services section.~~

The ~~DAS Property Management Division~~ DTPW-Facilities Management Division will have the sole responsibility for establishing and implementing a space allocation standard for all Milwaukee County buildings. This Division will work with all departments to ensure that a formalized countywide approach to management of space utilization is employed.

- The Department of Transportation and Public Works (DTPW) – Facilities Management Division is converted to a General Fund department and transferred to the DAS – ~~Property Management Division as the Facility Operations section.~~ The exception to the transfer is the Water Utility, which becomes a standalone (Internal Service Fund) Division within DTPW with oversight by the ~~DAS – Property Management Division~~ Facilities Management Division ~~Facility Operations section.~~
- Parking revenues ~~increase by \$1,500,000 (due to the transfer in of parking revenues from the former Economic and Community Development Division) for net revenue of \$1,870,137~~ are \$370,137 in 2009.

Modify the narrative for Org. No. 5700 and 5800 to reflect transfer of the Real Estate Services Section to the Director's Office and the denial of the Associate Director – DAS Property Management, for an expenditure decrease of \$101,184.

- The DAS – Economic and Community Development Division (ECD) is eliminated and the Real Estate Services section is transferred to ~~DAS Property Management Division~~ DTPW-Directors Office. The former ECD Administration section is eliminated including the abolishment of 1.0 FTE ExDir2 Director of Economic Development. ~~1.0 FTE Associate Director (Real Estate) is created within the DAS – Property Management Real Estate Services section.~~ DAS – Human Resources Division will perform a classification study to review the duties and salary of the Manager of Real Estate Services position based on additional responsibilities. The position shall be classified as a civil service appointment.

Position Title	Position Action
Associate Director – DAS Property Management	Deny Creation
Manager of Real Estate Services	Transfer
Real Estate Agent	Transfer
Economic Development Specialist	Transfer
Administrative Specialist (Economic Development)	Transfer

- The ~~DAS Property Management Division~~ DTPW– Director's Office will ~~also~~ assume responsibility for County lease management including the review and approval of all County leases/lease extensions to protect the financial interest of the County and to ensure that leases are coordinated with the countywide space plan.

This amendment would decrease tax levy by \$101,184.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 5700**

**BUDGET:**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Thomas) Moved to WITHDRAW Amendment 1A063 by Supervisor Thomas.***  
(Copy attached to original of the minutes)

By Supervisor Thomas

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5700 – DAS - Property Management Division, by denying the transfer of the DTPW – Facilities Management Division to the DAS Property Management Division.

- ~~In 2009, the Department of Administrative Services (DAS) Property Management Division is created. This Division is comprised of a Facility Operations section and a Real Estate Services section.~~
- The ~~DAS Property Management Division~~ DTPW-Facilities Management Division will have the sole responsibility for establishing and implementing a space allocation standard for all Milwaukee County buildings. This Division will work with all departments to ensure that a formalized countywide approach to management of space utilization is employed.
- The ~~DAS Property Management Division~~ DTPW-Facilities Management Division will also assume responsibility for County lease management including the review and approval of all County leases/lease extensions to protect the financial interest of the County and to ensure that leases are coordinated with the countywide space plan.

The DAS – Economic and Community Development Division (ECD) is eliminated and the Real Estate Services section is transferred to ~~DAS Property Management Division~~ DTPW-Facilities Management Division. The former ECD Administration section is eliminated including the abolishment of 1.0 FTE ExDir2 Director of Economic Development. 1.0 FTE Associate Director (Real Estate) is created within the ~~DAS Property Management Real Estate Services section~~ DTPW-Facilities Management Division.

- The Department of Transportation and Public Works (DTPW) – Facilities Management Division is converted to a General Fund department and transferred to the ~~DAS – Property Management Division as the Facility Operations section~~. The exception to the transfer is the Water Utility, which becomes a standalone (Internal Service Fund) Division within DTPW with oversight by the ~~DAS – Property Management Division~~ DTPW – Facilities Management Division Facility Operations section.
- Due to conversion of DTPW – Facilities Management to a General Fund department, Other Post Employment Benefit (OPEB) tax levy savings total approximately \$1,670,000 for 2009.
- Effective April 1, 2009, the Department of Health and Human Services (DHHS) begins oversight of Maintenance and Housekeeping for the Behavioral Health Division (BHD); however, contract funds for these functions remain in BHD (refer to Org. Unit 6300).
- Effective September 1, 2009, the DHHS Operations Section (excluding Front Desk and Mail Operations) will report to the ~~DAS – Property Management Division~~ DTPW – Facilities Management Division. These staff and appropriations will be transferred to ~~DAS – Property Management Division~~ DTPW – Facilities Management Division in 2010.

Personal Services expenditures, without fringe benefits, decrease \$1,702,954, from \$8,359,164 to \$6,656,210. The decrease in Personal Services expenditures is primarily due to the unfunding of Skilled Trades positions. Remaining trades staff will provide services based on emergency status and priorities, as staff levels permit.

- Due to an initiative by BHD, ~~DAS – Property Management Facility Operations~~ DTPW – Facilities Management Division section was informed that its Skilled Trades Services provided to BHD would no longer be required. For 2009, BHD will procure Skilled Trades services through a contract already in place at DHHS. The funds for the contract services are included in the BHD operating budget (Org. Unit 6300) and a net tax levy savings of \$498,312 is reflected in the BHD budget for this contracting initiative. The following positions in Facilities Management that are no longer utilized by BHD and are unfunded in 2009 as follows:
  - o BHD related position actions – 11.0 FTE Skilled Trades positions that previously serviced BHD are unfunded for a total salary and active fringe savings of \$996,767. BHD related skilled trades positions that are unfunded include the following: 1.0 FTE Carpenter, 2.0 FTE Painter Buildings, 1.0 FTE Asbestos Worker, 1.0 FTE Plumber, 1.0 FTE Elevator Constructor, 1.0 FTE Machinist, 1.0 FTE Steamfitter Welder, 1.0 FTE Sheet Metal Worker, 1.0 FTE Refrigeration Mechanic, and 1.0 FTE Electrical Mechanic.
- ~~DAS – Property Management Facility Operations~~ DTPW – Facilities Management has unfunded 19.0 FTE Skilled Trades positions for a total salary and active fringe savings of \$1,675,452. These unfunded positions include the following: 4.0 FTE Carpenter, 1.0 FTE Painter Buildings, 1.0 FTE Machinist, 1.0 FTE Steamfitter Welder, 1.0 FTE Sheet Metal Worker, 1.0 FTE Carpenter Supervisor, 1.0 FTE Climate Control Lead, 1.0 FTE Mechanical Service Manager, 1.0 FTE Electrical Mechanic (DOT), 1.0 FTE Park Maintenance Worker/Mudmixer, 1.0 FTE Machinist Lead, 1.0 FTE Refrigeration Mechanic, 2.0 FTE Painter Supervisor, and 2.0 FTE Electrical Mechanic.

An appropriation of \$391,000 is included to cover unemployment expenditures due to positions that are unfunded and abolished.



- An appropriation of \$600,000 is included for Time and Materials contractors to provide services on an as-needed basis for preventative maintenance. These funds are to be used at the discretion of the Facilities Management Division Director ~~Chief of Operations for the DAS – Property Management Division~~. This funding is expected to minimize the service impact of unfunding of 19.0 FTE of Skilled Trades positions from ~~DAS – Property Management Division~~ DTPW – Facilities Management Division.
- 1.0 FTE DAS Budget Manager – ~~Property Services~~ Facilities Management is created at a cost of \$97,860, including salary and active fringe. This position is created for financial oversight purposes and will become increasingly important for this Division as the County begins to concentrate further on the strategic use of its space, facilities consolidation, the sale of assets, and countywide lease oversight and approval.
- 5.0 FTE Facility Worker 4 In-Charge positions are created and 5.0 FTE Facility Worker 4 positions are unfunded for a net salary and active fringe cost of \$30,160. In addition, 2.0 FTE Facilities Grounds Supervisors are created and 1.0 FTE Custodial Worker Supervisor 2 and 2.0 FTE Facility Maintenance Supervisors are unfunded for a net salary and active fringe savings of \$31,618. The position actions detailed above will allow increased supervision of housekeeping & maintenance staff. As the positions of Facility Worker 4, Facilities Maintenance Supervisor and Custodial Worker Supervisor 2 become vacant, due to promotion to the Facilities In-Charge or Facilities Grounds Supervisor positions, these positions will continue to be held unfunded.
- Budgeted utility costs increase by approximately \$475,000 over the 2008 appropriation for utility increases based on projections from vendors for costs associated with heat, steam, water, sewer and electricity.
  - The ~~DAS – Property Management Facility Operations section~~ DTPW – Facilities Management Division previously provided meal delivery service for BHD. At the request of BHD, this service is discontinued in 2009 and as result 3.0 FTE (6 positions total) Mechanical Technician Hourly are unfunded for a total of \$257,851 in the ~~DAS Property Management – Facilities Operations section~~ DTPW – Facilities Management Division. The BHD proposal to contract out dietary services includes funding for meal delivery services (for further information refer to Org. Unit 6300)
- An appropriation of \$50,000 is included for consultant services to assist ~~DAS – Property Management~~ DTPW – Facilities Management in formalizing a countywide approach to the strategic use of its space, facilities consolidation and the sale of assets.
- Included among charges for 2009 is \$1,285,639, which is the estimated cost for the Wauwatosa Fire contract.
- In 2009, the ~~DAS – Property Management Division~~ DTPW– Facilities Management will participate in the implementation of a Guaranteed Energy Savings Performance Contract (GESPC) pilot project to improve the County's energy efficiency and promote environmental sustainability. As part of the pilot, the Division has undertaken work with an approved vendor to retrofit light fixtures throughout the Courthouse Complex in order to reduce electricity consumption and realize utility cost savings. The budgeted cost of the ~~DAS – Property Management Division~~ DTPW–Facilities Management project is \$195,175. This cost represents the approximate amount of debt service that will be paid in 2009 on a loan for the new fixtures and equipment.

Revenues decrease \$3,737,226 for 2009 primarily due to Skilled Trades service reductions provided to BHD and other user departments from the ~~Facility Operations section of the DAS – Property Management~~ DTPW – Facilities Management Division. In addition, revenue decreases from the discontinuation of crosscharging Courthouse

- Complex users for the Community Correctional Center as well as revenues related to OPEB charge backs.
- Parking revenues increase by \$1,500,000 (due to the transfer-in of parking revenues from the former Economic and Community Development Division) for net revenue of \$1,870,137.
  - Annex Surface lot of \$82,727 (\$80/month).
  - 6th & State parking revenues of \$133,375.  
The budgeted revenue anticipates that the 6<sup>th</sup> & State lot will be sold and unavailable for the second half of 2009.
  - Museum lot of \$28,977 (\$75/month),
  - Code 10 Garage of \$909 (\$80/month).
  - Medical Examiner area and the St. Anthony's dock area of \$16,193 (\$75/month).
  - MacArthur Square parking of \$107,955 (\$95/month). The MacArthur Square parking is directly offset with an expense of \$107,955, which Milwaukee County pays the City of Milwaukee to rent the stalls.
- Major capital improvement projects for the Courthouse Complex total \$2,445,316 and include items such as an Automation and Access Control Upgrade, Courthouse Light Court Windows and continued renovation of Courthouse Restrooms and Courtroom Bullet Resistant Glass Walls in misdemeanor courts. Project management of capital improvement projects will be handled through DTPW – Architecture and Engineering and Environmental Services Division.
  - *As a result of the 2009 reorganization of the Fleet Management Division, vehicle-owning and leasing departments no longer pay for vehicles and equipment through rental rates (crosscharged from Fleet), but are allocated a maintenance appropriation to pay for vehicle maintenance and repairs provided by the County's maintenance*
- provider. Departments are now responsible for vehicle repair and replacement decisions in consultation with the Fleet Division. This restructuring results in a decrease in crosscharges from Fleet Management of \$306,009. The Division is allocated \$92,765 for maintenance and repairs of its vehicles and equipment for 2009. The 2009 maintenance appropriation is less than the 2008 crosscharge amount as overhead is no longer allocated to departments but budgeted centrally as part of the contract costs.
- As a result of the 2009 reorganization of the Fleet Management Division, vehicle-owning and leasing departments no longer pay Fleet space rental rates (crosscharged from Fleet). Overhead costs are now budgeted centrally in the Fleet Management Division. This restructuring results in a decrease in crosscharges from Fleet Management of \$7,506.
- This amendment would not impact tax levy.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

**BUDGET:** Property Management and DHHS-Behavioral Health Division

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**26

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Johnson) Moved approval of Revised #3Amendment A1047. Vote 7-0*** (Copy attached to original of minutes)

**AYES:** Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

**NOES:** 0

**EXCUSED:**

By Supervisors Johnson, Thomas, Coggs, West

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5700 – Property Management and 6300-DHHS-Behavioral Health Division, by restoring all skilled trades positions, by increasing expenditures \$4,156,172 and increasing revenues \$2,794,690 for a tax levy increase of \$1,361,481.

Modify the narrative for Org. No. 5700 to reflect the following:

- ~~Effective April 1, 2009, the Department of Health and Human Services (DHHS) begins oversight of Maintenance and Housekeeping for the Behavioral Health Division (BHD); however, contract funds for these functions remain in BHD (refer to Org. Unit 6300).~~
- ~~Effective September 1, 2009, the DHHS Operations Section (excluding Front Desk and Mail Operations) will report to the DAS Property Management Division. These staff and appropriations will be transferred to DAS Property Management in 2010.~~
- ~~Personal Services expenditures, without fringe benefits, decrease \$1,702,954, from \$8,359,164 to \$6,656,210. The decrease in Personal Services expenditures is primarily due to the unfunding of Skilled Trades positions. Remaining trades staff will provide services based on emergency status and priorities, as staff levels permit.~~
- ~~Due to an initiative by BHD, DAS Property Management Facility Operations section was informed that its Skilled Trades Services provided to BHD would no longer be required. For 2009, BHD will procure Skilled Trades services through a contract already in place at DHHS. The funds for the contract services are included in the BHD operating budget (Org. Unit 6300) and a net tax levy savings of \$498,312 is reflected in the BHD budget for this contracting initiative. The following positions in Facilities Management that are no longer utilized by BHD and are unfunded in 2009 as follows:~~

~~BHD related position actions — 11.0 FTE Skilled Trades positions that previously serviced BHD are unfunded for a total salary and active fringe savings of \$996,767. BHD related skilled trades positions that are unfunded include the following: 1.0 FTE Carpenter, 2.0 FTE Painter Buildings, 1.0 FTE Asbestos Worker, 1.0 FTE Plumber, 1.0 FTE Elevator Constructor, 1.0 FTE Machinist, 1.0 FTE Steamfitter Welder, 1.0 FTE Sheet Metal Worker, 1.0 FTE Refrigeration Mechanic, and 1.0 FTE Electrical Mechanic.~~

- ~~DAS Property Management Facility Operations has unfunded 19.0 FTE Skilled Trades positions for a total salary and active fringe savings of \$1,675,452. These unfunded positions include the following: 4.0 FTE Carpenter, 1.0 FTE Painter Buildings, 1.0 FTE Machinist, 1.0 FTE Steamfitter Welder, 1.0 FTE Sheet Metal Worker, 1.0 FTE Carpenter Supervisor, 1.0 FTE Climate Control Lead, 1.0 FTE Mechanical Service Manager, 1.0 FTE Electrical Mechanic (DOT), 1.0 FTE Park Maintenance Worker/Mudmixer, 1.0 FTE Machinist Lead, 1.0 FTE Refrigeration Mechanic, 2.0 FTE Painter Supervisor, and 2.0 FTE Electrical Mechanic.~~
- An appropriation of ~~\$391,000~~ 20,000 is included to cover unemployment expenditures due to positions that are unfunded and abolished.
- ~~An appropriation of \$600,000 is included for Time and Materials contractors to provide services on an as-needed basis for preventative maintenance. These funds are to be used at the discretion of the Chief of Operations for the DAS Property Management Division. This funding is expected to minimize the service impact of unfunding of 19.0 FTE of Skilled Trades positions from DAS Property Management Division.~~
- ~~The DAS Property Management Facility Operations section previously provided meal delivery service for BHD. At the request of BHD, this service is discontinued in 2009 and as result 3.0 FTE (6 positions total) Mechanical Technician Hourly are unfunded for a total of \$257,851 in the DAS Property Management Facilities Operations section. The BHD proposal to contract out dietary services includes funding for meal delivery services (for further information refer to Org. Unit 6300)~~
- ~~Revenues decrease \$3,737,226 for 2009 primarily due to Skilled Trades service reductions provided to BHD and other user departments from the Facility Operations section of the DAS Property Management Division. In addition, revenue decreases from the discontinuation of crosscharging Courthouse Complex users for the Community Correctional Center as well as revenues related to OPEB charge backs.~~
- ~~As a result of the 2009 reorganization of the Fleet Management Division, vehicle owning and leasing departments no longer pay for vehicles and equipment through rental rates (crosscharged from Fleet), but are allocated a maintenance appropriation to pay for vehicle maintenance and repairs provided by the County's maintenance provider. Departments are now responsible for vehicle repair and replacement decisions in consultation with the Fleet Division. This restructuring results in a decrease in crosscharges from Fleet Management of \$306,009. The Division is allocated \$92,765 for maintenance and repairs of its vehicles and equipment for 2009. The 2009 maintenance appropriation is less than the 2008 crosscharge amount as overhead is no longer allocated to departments but budgeted centrally as part of the contract costs.~~
- ~~As a result of the 2009 reorganization of the Fleet Management Division, vehicle owning and leasing departments no longer pay Fleet space rental rates (crosscharged from Fleet). Overhead costs are now budgeted centrally in the Fleet Management Division. This restructuring results in a decrease in crosscharges from Fleet Management of \$7,506.~~

Modify the narrative for Org. No. 6300 to reflect the following:

- In 2009, BHD will begin to use DHHS Operations for oversight of all facilities maintenance responsibilities as opposed to receiving Skilled Trades services from DTPW Facilities management staff. As part of this initiative, the DHHS Operations Director will oversee the maintenance of the BHD facility and obtain necessary Time and Materials (T&M) contracts to provide needed services. As a result, the DTPW crosscharge for providing Skilled Trade services is eliminated and contracts totaling \$850,000 are included in the BHD budget. This amount is offset by \$194,275 in insurance recovery revenue, previously budgeted in DTPW. No service reductions are anticipated. 1.0 FTE of Admin Asst (NR) is created to assist in managing the T&M contracts. Total savings associated with this initiative is \$498,312.

This amendment would increase tax levy by \$1,361,481.

- ~~As a result of the 2009 reorganization of the Fleet Management Division, vehicle owning and leasing departments no longer pay for vehicles and equipment through rental rates (crosscharged from Fleet), but are allocated a maintenance appropriation to pay for vehicle maintenance and repairs provided by the County's maintenance provider. Departments are now responsible for vehicle repair and replacement decisions in consultation with the Fleet Division. This restructuring results in a decrease in crosscharges from Fleet Management of \$306,009. The Division is allocated \$92,765 for maintenance and repairs of its vehicles and equipment for 2009. The 2009 maintenance appropriation is~~

- ~~As a result of the 2009 reorganization of the Fleet Management Division, vehicle owning and leasing departments no longer pay for vehicles and equipment through rental rates (crosscharged from Fleet), but are allocated a maintenance appropriation to pay for vehicle maintenance and repairs provided by the County's maintenance provider. Departments are now responsible for vehicle repair and replacement decisions in consultation with the Fleet Division. This restructuring results in a decrease in crosscharges from Fleet Management of \$306,009. The Division is allocated \$92,765 for maintenance and repairs of its vehicles and equipment for 2009. The 2009 maintenance appropriation is less than the 2008 crosscharge amount as overhead is no longer allocated to departments but budgeted centrally as part of the contract costs.~~
- ~~As a result of the 2009 reorganization of the Fleet Management Division, vehicle owning and leasing departments no longer pay Fleet space rental rates (crosscharged from Fleet). Overhead costs are now budgeted centrally in the Fleet Management Division. This restructuring results in a decrease in crosscharges from Fleet Management of \$7,506.~~

Modify the narrative for Org. No. 6300 to reflect the following:

- ~~In 2009, BHD will begin to use DHHS Operations for oversight of all facilities maintenance responsibilities as opposed to receiving Skilled Trades services from DTPW Facilities management staff. As part of this initiative, the DHHS Operations Director will oversee the maintenance of the BHD facility and obtain necessary Time and Materials (T&M) contracts to provide needed services. As a result, the DTPW crosscharge for providing Skilled Trade services is eliminated and contracts totaling \$850,000 are included in the BHD budget. This amount is offset by \$194,275 in insurance recovery revenue, previously budgeted in DTPW. No service reductions are anticipated. 1.0 FTE of Admin Asst (NR) is created to assist in managing the T&M contracts. Total savings associated with this initiative is \$498,312.~~

This amendment would increase tax levy by \$1,361,481.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 5800**

**BUDGET:** – DTPW-Director's Office

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:** 27-28

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:** Supervisor Ted Lipscomb, District 1  
William Domina, Corporation Counsel

A lengthy discussion ensued on this amendment. Supervisor Jurisk requested clarity on suspending the rules on Supervisor Lipscomb's amendment. Mr. Domina proceeded to offer clarity. In addition, he stated that a resolution could be drafted to reflect Supervisor Lipscomb's amendment if the Committee decided to do so.

***ACTION BY: (Johnson) Moved for reconsideration of Amendment 1A062 (Org. 5070), which was approved at the 10/29/08 meeting by a vote of 6-1:No-Schmitt.***

Supervisor Johnson later withdrew this motion.

***ACTION BY: (Jursik) Moved for suspension of the rules. Vote 1-6 (Motion failed)***

**AYES:** Jursik-1

**NOES:** Thomas, Mayo, Schmitt, Johnson, West and Coggs (Chair)-6

After a break. Roll call was taken and six Committee members were present except Supervisor Thomas who was recorded as excused.

Supervisor Lipscomb later **WITHDREW** Amendment 1A069. (Copy attached to original of the minutes)

By Supervisor Lipscomb

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5800 – DTPW-Director's Office, by specifying that the two Milwaukee County representatives to the East Wisconsin Counties Railroad Consortium be appointed by the Chairman of the Milwaukee County Board of Supervisors and approved by the County Board, as follows:

"\$25,000 is appropriated for the County's membership in the East Wisconsin Counties Railroad Consortium (EWCRC) to promote regional cooperation. This appropriation will be applied as a local match to state grants for railroad infrastructure improvements. The 5% local match leverages an additional \$500,000 of infrastructure improvement. The Chairman of the Milwaukee County Board of Supervisors shall appoint Milwaukee County's two representatives to the EWCRC, subject to County Board approval.

Currently, 17 Milwaukee County businesses ship or receive goods by rail. Rail traffic in the EWCRC includes 34,000 rail cars annually, which is the equivalent of 136,000 semi-trailers that would otherwise be transporting these goods on our local roads. In addition to minimizing wear and tear on the local roads, use of rail reduces the amount of diesel fuel consumed. For every 27 gallons of diesel fuel consumed by trucks to haul one ton of freight, railroads burn only seven gallons to reach a similar distance. This is significant in Milwaukee County as it is considered in non-attainment of federal ozone standards."

This amendment would have a \$0 tax levy impact.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 7200**

**BUDGET:** Department of Health and Human Services – County Health Programs

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:** 29

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (West) Moved approval of Amendment 1A080 by Supervisors Holloway and West. Vote 6-1.*** (Copy attached to original of the minutes)

**AYES:** Thomas, Mayo, Schmitt, West, Jursik and Coggs (Chair) -6

**NOES:** Johnson-1

**EXCUSED:**

Supervisors Holloway and West

To amend the County Executive's 2009 Recommended Budget for Org. 7200 – Department of Health and Human Services – County Health Programs to transition GAMP clients to BadgerCare Plus – Childless Adults as of January 1, 2009 by revising the narrative as follows:

On Page 7200-1:

~~The General Assistance Medical Program (GAMP) is the County's health care financing/delivery system for medically indigent persons residing within Milwaukee County. GAMP operates under the guidelines established by Chapter 49 of the Wisconsin Statutes and Section 32.90 of the Milwaukee County Ordinances. Other County Health Programs are reviewed and approved by the County Executive and County Board of Supervisors.~~

On page 7200-3:

The Department of Health and Human Services (DHHS), Division of County Health Programs (CHP) is comprised of programs that pertain to health services for County residents or visitors. The Division is comprised of ~~three~~ two areas of service: Administration, and Emergency Medical Services (EMS) ~~and the General Assistance Medical Program (GAMP).~~

- Personal Services expenditures without fringe benefits ~~in~~ decreased by ~~\$668,676~~ \$110,002, from \$2,629,282 to \$1,960,606 ~~\$2,739,284~~.

Funded positions ~~in~~ decrease by ~~1.1~~ 14.7 from 49.2 to 34.5 ~~50.3~~. This is primarily due to the closure of the County-run GAMP program and the transition of clients to



- the BadgerCare Plus – Childless Adults program. ~~transfer of the Accounting Coordinator position from DHHS accounting unit to CHP administration.~~
- Overall requested expenditures for 2009 have decreased by ~~\$7,555,102~~ \$52,387,059 with a corresponding decrease in revenue of ~~\$7,622,402~~ \$52,454,359. This is primarily due to the closure of the GAMP program and the transition of GAMP clients to the State of Wisconsin BadgerCare Plus Childless Adults program. The reduction in revenue reflects a ~~\$7,328,402~~ decrease in Hospital donations and a ~~\$320,000~~ decrease in GAMP application revenues. The expenditure decrease is related to the required match dollars for the Federal claim related to GAMP. The 2007-2008 actual hospital donations were \$62,895,248 each year for a total of \$125,790,496. The \$125,790,496 in donations was used to cover three years' worth of GAMP budgeted revenues (2006, 2007 and 2008) and BHD respite beds for 2007 and 2008. In the 2009 Budget, hospital donations have been decreased to cover only one year's worth of budgeted GAMP revenues.

On page 7200 – 4:

- ~~Per an agreement reached in 2005, total funding committed for GAMP administrative costs by the four GAMP hospital system partners is \$1,845,248. In addition, the hospital system partners again provide \$500,000 to offset the costs associated with 16 crisis respite beds in the Behavioral Health Division, and Aurora Health Care will donate approximately \$80,000 of Occupational Health and Safety services for County employees and \$65,000 for the Nurse Call-Line. It is assumed for the 2009 Budget that the hospital systems will continue this commitment, as long as GAMP continues to maintain the hospital medical expenditure budget in the 2009 Budget.~~

Expenditures decrease by ~~\$20,037~~ \$94,377 from \$832,051 to ~~\$812,014~~ \$737,674 and revenues decrease by ~~\$5,642,535~~ \$1,389,249 from ~~\$5,642,535~~ to \$0.

- ~~The 2009 Budget assumes that GAMP will receive \$44,096,684 in revenue from the GAMP hospital system partners. This assumption is predicated on the State of Wisconsin continuing its claim for the Disproportionate Share Hospital (DSH) revenue from the Federal Government based on uncompensated hospital care for GAMP clients, and on an assumption that the hospital systems would in turn elect to continue their collective contribution to GAMP. The 2007 and 2008 hospital contributions were used to cover three budgeted years of GAMP revenues (2006 to 2008). The reduction in the annual contribution to GAMP will be used to cover one year of GAMP, instead of the previous year's budget, where the donation was higher because it was used to cover more than one year of GAMP budgeted revenues.~~
- The GAMP income eligibility criteria will remain at the 2003 level and is summarized in the following chart:

<i>Family Size</i>	<i>2003 Monthly Gross Income Limitations</i>
-1	\$ 902
-2	1,166
-3	1,429
-4	1,697
-5	1,966
-6	2,218
-7	2,484
-8	2,758
-9	3,033
-10	3,306

- The 2009 Requested Budget ~~maintains~~ increases T-19 Recoupment Revenue ~~at the 2008 level by \$44,727 to a total of \$359,880~~ \$315,153.
- ~~The ITP County payment of \$18,791,935 decrease to \$10,991,227 and is matched with State GPR of \$7 million to obtain federal funding for the hospital systems of \$42,251,436 in 2009. Normally, three claims are made in 2007, 2008 and 2009 for dates of service 2006, 2007 and 2008. To correct the retroactivity of claiming dates of service 2006 in 2007, 2007 in 2008 and 2008 in 2009, two claims will be made instead of three. One claim for \$60.6 million was made in 2007, and the other \$60.6 million claim will be made in 2008, for a total of \$121.2 million. The claim for 2009 will be reduced from \$60,550,000 to \$42,251,436 to cover only one year of revenue for 2009.~~
- ~~\$4,253,286.~~ Expenses in administration decrease due to all risk management-related services being budgeted at the department level, instead of budgeting all of the costs in Administration. Revenues decreased due to a decrease in hospital donations related to the transition from GAMP to BadgerCare Plus – Childless Adults.
- It is assumed that an agreement reached with Aurora Health Care to donate approximately \$80,000 of Occupational Health and Safety services for County employees will be continued in 2009. ~~This assumption is based on continued funding of GAMP hospital medical expenditures in the 2009 requested budget.~~

On Page 7200-7:

- The General Assistance Medical Program (GAMP) ~~is was~~ the health care financing system for medically indigent persons currently residing within Milwaukee County. In 2009 existing GAMP clients will be transitioned to a new program with the State of Wisconsin called BadgerCare Plus - Childless Adults. County residents not currently enrolled in GAMP will be able to apply for BadgerCare Plus – Childless Adults benefits in 2009. The County will continue to dedicate \$6.8 million in funds for County residents enrolled in BadgerCare Plus – Childless Adults. ~~In 1995, the State of Wisconsin developed a~~
- 
- ~~medical relief block grant for Milwaukee County, with State reimbursement limited to 45% of GAMP medical expenditures up to a maximum amount of \$16.6 million. In 1999, the State of Wisconsin~~ established an Intergovernmental Transfer Program (ITP) that captured additional Federal funds. This program was expanded in 2002 and again in 2003 for the purpose of increasing funds for medical providers. Under the expanded ITP program, the County issues a payment to the State of Wisconsin

- GAMP expenditures decrease by ~~\$7,880,569~~ \$52,590,275 from ~~\$60,396,962~~ \$60,232,486 to ~~\$52,516,393~~ \$7,642,211, and revenues decrease by ~~\$6,259,153~~ \$46,837,824 from \$47,699,704 to ~~\$41,440,551~~ \$861,880. The decrease in expenses is primarily due to a decrease in the match dollars required by the State to meet our 2009 budgeted GAMP revenue. The decrease in revenues is primarily due to an assumption that the hospital systems will elect to decrease their contribution to GAMP from \$51,425,086 to \$44,096,684. The decrease is due to the closure of GAMP and the transition of GAMP clients to the State of Wisconsin BadgerCare Plus – Childless Adults program.
- The County will dedicate \$6.8 million in funds for the BadgerCare Plus –Childless Adults Program per agreement with the State of Wisconsin.
- Due to the closure of GAMP the following positions are abolished as of January 10, 2009: 2.0 FTE Office Support Assistant 2, 1.0 FTE of Secretary, 1.0 FTE of Health Care Plan Supervisor, 4.0 FTE Health Care Plan Specialist, 2.0 FTE Health Care Plan Specialist 2, 1.0 FTE Client Services Specialist, 2.5 FTE RN 2 – Utilization Review.
- To complete the closure of the GAMP program certain tasks need to be completed such as closing out all GAMP claims, appeals and T-19 conversions. The following positions are needed in GAMP for the first half of 2009 and are abolished as of July 1, 2009: 3.0 FTE of Health Care Plan Specialist 2, 2.0 FTE RN 2 – Utilization Review and 1.0 FTE GAMP Program Director.
- GAMP will continue to provide claims processing services to the Office of the Sheriff in 2009. As a result, 1.0 FTE of Health Care Plan Specialist 2 is maintained.

On page 7200 – 8:

- ~~Under Memoranda of Agreement with area hospital systems in 2006, payments totaling \$35,182,551 provided to GAMP for benefits acquired by the systems through the reduction in inappropriate utilization of their emergency departments, severity of inpatient admissions of persons served by the hospital systems, and costs for uncompensated care. In the 2007 budget, the hospital system support was reduced by \$250,000 to \$34,932,551. Hospital System partners have recently decided to decrease their 2009 level of support to GAMP from \$62,895,248 to \$44,596,684.~~
- ~~The 2009 Budget assumes the hospital systems' same level of support of \$319,080 as in the 2008 agreement, which offsets a portion of the salary and fringe benefit costs associated with nine and one-half Health Care Plan Specialist (HCPS) positions that provide case management and determine client eligibility for GAMP. Four of the HCPS's are out-stationed at certain clinics to process GAMP applications on site, allowing clients to receive immediate service. GAMP-affiliated hospital systems agreed to pay for this service in 2006, and it is assumed—based on continued funding for GAMP hospital medical expenditures in the 2009 Budget—that this commitment will continue in 2009 at the same level, particularly in light of the positive impact it has on reducing Emergency Room visits.~~

- ~~GAMP Medical Service Expenditures reimbursed by the hospital systems again total \$301,168, per an agreement reached with GAMP affiliated hospital systems regarding home health care services provided to GAMP clients. It is assumed that this agreement will continue in 2009, and that home health care services will continue to be provided to homebound GAMP clients who are determined to require such services upon release from the hospital.~~
- ~~GAMP administrative revenue associated with the application fee for processing client applications decreases by \$320,000, from \$1,100,000 to \$780,000, based on a decrease in the number of GAMP applications received in 2007-2008.~~
- It is assumed that an agreement with Aurora Health Care to fund the Nurse Call-Line will continue in 2009 ~~based on a continued funding of GAMP hospital medical expenditures in the 2009 Budget.~~ Funding of \$65,000 for the Nurse Call-Line was provided by Aurora in 2005 after the expiration of a Federal CAP Grant. The Nurse Call-Line is a valuable resource for clients in need of immediate medical advice and/or assistance in non-life threatening situations. Nurse Call-Line services can reduce medical expenditures by eliminating the need for costly Emergency Room visits.
- It is assumed that ~~the four major hospital systems will continue to pay for the cost associated with~~ CHP's contract with Wisconsin Physician Services, Inc. (WPS) will continue in 2009 to close out GAMP claims and provide other administrative fiscal services. ~~for claims processing and other administrative fiscal services.~~ The anticipated hospital system commitment for this contract is \$1,225,000 in 2009, which is the same amount as 2008. ~~WPS signed a three year contractual agreement that ends on December 31, 2008. WPS has agreed to extend their contract with GAMP for the same rates in the current contract for the 2009 budget.~~

Also, to revise the Personnel Changes Table on page 7200 – 2 to add the following lines:

<u>Office Support Asst 2*</u>	<u>Abolish</u>	<u>2/2.0</u>	<u>GAMP</u>	<u>\$62,456</u>
<u>Secretary *</u>	<u>Abolish</u>	<u>1/1.0</u>	<u>GAMP</u>	<u>\$35,825</u>
<u>Health Care Plan Supervisor*</u>	<u>Abolish</u>	<u>1/1.0</u>	<u>GAMP</u>	<u>\$53,474</u>
<u>Health Care Plan Specialist*</u>	<u>Abolish</u>	<u>4/4.0</u>	<u>GAMP</u>	<u>\$152,216</u>
<u>Health Care Plan Specialist 2*</u>	<u>Abolish</u>	<u>2/2.0</u>	<u>GAMP</u>	<u>\$80,656</u>
<u>Health Care Plans Specialist 2 **</u>	<u>Abolish</u>	<u>3/3.0</u>	<u>GAMP</u>	<u>\$60,492</u>
<u>Client Services Specialist*</u>	<u>Abolish</u>	<u>1/1.0</u>	<u>GAMP</u>	<u>\$46,355</u>
<u>RN-2 Utilization Review*</u>	<u>Abolish</u>	<u>3/2.5</u>	<u>GAMP</u>	<u>\$160,986</u>
<u>RN-2 Utilization Review **</u>	<u>Abolish</u>	<u>2/2.0</u>	<u>GAMP</u>	<u>\$64,394</u>
<u>GAMP Program Director**</u>	<u>Abolish</u>	<u>1/1.0</u>	<u>GAMP</u>	<u>\$41,648</u>

\* Abolish on January 10, 2009

\*\* Abolish on July 1, 2009

This action results in \$0 tax levy change.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 9000**

**BUDGET: Parks**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**30

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Mayo) Moved for reconsideration of 1A031 by Supervisors Broderick, Dimitrijevic, Larson & Jursik. Vote 5-2*** (copy attached to original of minutes)

**AYES:** Thomas, Mayo, Schmitt, Johnson and West-5

**NOES:** Jursik and Coggs (Chair)-2

**EXCUSED:**

By Supervisors Broderick, Jursik, Larson, Dimitrijevic and Coggs

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 9000 – Department of Parks, Recreation and Culture, by increasing expenditures \$2,381,250 and by decreasing revenues \$638,000, for a net tax levy increase of \$3,019,250, as follows:

- Restore the 48.0 FTE Park Maintenance Worker 2 positions; unfund 4.0 FTE Park Maintenance Worker 2 positions; maintain seasonal staff at the 2008 Adopted Budget level; and deny the creation of 1.0 FTE Clerical Specialist (HR) NR, 9.21 FTE Park Worker 2 (Seas) and 4.61 FTE Horticulturalist I (Seas) positions, and decrease unemployment compensation by \$119,000 as follows:

~~"The Department abolishes unfunds 48.0 FTE Park Maintenance Worker 2 positions (4.0 FTE that are vacant and 44.0 FTE are filled) that provide approximately 89,000 work hours annually. Abolishing these positions results in a salary and active fringe benefit cost reduction of \$2,978,057.~~

~~These full time employees will be replaced by 115,000 hours of seasonal labor. In order to accomplish this, Parks is restructuring its seasonal staff allocation by \$1.15 million over its 2008 internally funded level.~~

~~A significant component of this reallocation of seasonal staff is the creation of 9.21 FTE Park Worker 2 (Seas) positions for salary cost increase of \$324,626. Also, 4.61 FTE Horticulturalist I (Seas) positions are created for a salary cost increase of \$162,487.~~

~~Support staff is added to train the additional seasonal staff. 1.0 FTE Clerical Specialist (HR) NR is created to perform these duties for salary and active fringe benefit costs \$57,425."~~

- Deny the consolidation of the King and Kosciuszko Community Centers by restoring 2.0 FTE Community Center Manager positions for a salary and active fringe benefit cost of \$148,980 and denying the creation of 1.0 FTE Community Outreach Coordinator for a salary and active fringe benefit cost of \$100,600, as follows:

~~"Management operations for the King and Kosciuszko Community Centers are consolidated in order to realize management efficiencies while providing a salary and active fringe benefit savings of \$48,380.~~

- ~~○ 2.0 FTE Community Center Supervisor positions are maintained as is.~~
- ~~○ Kosciuszko Community Centers: 1.0 FTE Community Center Manager positions is abolished for salary and active fringe benefit savings of \$74,490.~~
- ~~○ King Community Center: 1.0 FTE Community Center Manager position is abolished upon vacancy for salary and active fringe benefit savings of \$74,490.~~
- ~~○ 1.0 FTE Community Outreach Coordinator position is created in order to consolidate the former Community Center Manager positions for salary and active fringe benefit cost \$100,600."~~

Restore the positions of 1.0 FTE Office Assistant 3 position (\$59,244); 1.0 FTE Special Events Coordinator position (\$68,906); 1.0 FTE Horticulturalist I position (\$63,120); 1.62 FTE Horticulturalist 2 (Seas) positions (\$57,100); 1.0 FTE Parks Artist position (\$60,342), as follows:

~~"The following positions are abolished: 1.0 FTE Office Assistant 3 position (\$59,243); 1.0 FTE Special Events Coordinator position (\$68,904); 1.0 FTE Horticulturalist I position (\$63,120); 1.62 FTE Horticulturalist 2 (Seas) positions (\$72,721); 1.0 FTE Parks Artist position (\$60,342)."~~

- Increasing expenditures \$94,369 by creating one position of Parks Marketing Public Relations Coordinator (Pay Range 22) and one position of Parks Marketing Assistant (Pay Range 17), to be offset with revenues of \$142,997 from the marketing of Parks programs for a zero net tax levy increase.
- Increasing expenditures \$25,000 by abolishing the vacant position of Landscape Architect 3 and creating a position of Chief of Administration.
- Increase funding for Capital Outlay to \$502,500 for a tax levy increase of \$250,000:  
~~"Capital Outlay (i.e., major maintenance) is reduced by \$665,521 from the 2008 Adopted Budget to \$252,500."~~
- Provide more County Board oversight of privatizing Parks Department concessions operations:  
"In an effort to explore opportunities to increase customer selection, improve service, and reduce costs while increasing revenues, the Parks Department is committed to seeking vendors to provide food and beverage services for its recreational-based facilities throughout 2009 and into the future. Prior to execution of contracts for private concessions, the Parks Director shall submit the contract to the Parks, Energy and Environment Committee and County Board for review and approval."
- Provide a maximum fee increase of 10%.  
"The Director of Parks, Recreation and Culture will have the flexibility to adjust any park fee a maximum of 10% over approved levels in order to respond in a timely manner to changing market competition, weather conditions, seasonal needs and special events in an overall effort to maximize the revenue generated by the Milwaukee County Park System.
- Decrease County green fees and McKinley Boat launch and Slip Fees by 12.5% for a total increase of 3.5%, as follows:  
"All County Green Fees increase by ~~\$3.00~~ 1.50/per 9-hole round. An additional ~~\$1,070,000~~ 642,000 in revenue is anticipated."  
  
"All McKinley Boat launch and Slip Fees increase by ~~46~~ 3.5%. An additional ~~\$270,000~~ 33,750 in revenue is anticipated."

This amendment would increase tax levy by \$3,019,250.

Supervisor Thomas in Chair.

**ACTION BY: (Mayo) Moved reconsideration of Amendment 1A029 by Supervisor Broderick (Parking Meter Ordinance). Vote 4-3** (Copy attached to original of minutes)

**AYES:** Mayo, Schmitt, West and Thomas (Chair) -4

**NOES:** Coggs, Johnson, and Jursik-3

**EXCUSED:**

Supervisor Thomas in Chair.

**ACTION BY: (Mayo) Moved approval of Amendment 1A072(corrected version) by Supervisor Mayo. Vote 3-4 (Motion failed)** (copy attached to original of minutes)

**AYES:** Mayo, Schmitt and Thomas (Chair)-3

**NOES:** Johnson, West, Jursik and Coggs -4

**EXCUSED:**

By Supervisors Mayo, Weishan, Schmitt, Clark, De Bruin and Thomas

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 9000 – Parks Department, by decreasing revenues \$965,823 and decreasing expenditures \$1,991,379 for a net tax levy increase of \$2,957,202.

- Restore the 48.0 FTE Park Maintenance Worker 2 positions; unfund 4.0 FTE Park Maintenance Worker 2 positions; maintain seasonal staff at the 2008 Adopted Budget level; and deny the creation of 1.0 FTE Clerical Specialist (HR) NR, 9.21 FTE Park Worker 2 (Seas) and 4.61 FTE Horticulturalist I (Seas) positions, and decrease unemployment compensation by \$119,000 as follows:

~~"The Department abolishes unfunds 48.0 FTE Park Maintenance Worker 2 positions (4.0 FTE that are vacant and 44.0 FTE are filled) that provide approximately 89,000 work hours annually. Abolishing these positions results in a salary and active fringe benefit cost reduction of \$2,978,057.~~

~~These full time employees will be replaced by 115,000 hours of seasonal labor. In order to accomplish this, Parks is restructuring its seasonal staff allocation by \$1.15 million over its 2008 internally funded level.~~

~~A significant component of this reallocation of seasonal staff is the creation of 9.21 FTE Park Worker 2 (Seas) positions for salary cost increase of \$324,626. Also, 4.61 FTE Horticulturalist I (Seas) positions are created for a salary cost increase of \$162,487.~~

~~Support staff is added to train the additional seasonal staff. 1.0 FTE Clerical Specialist (HR) NR is created to perform these duties for salary and active fringe benefit costs \$57,425."~~

- Deny the consolidation of the King and Kosciuszko Community Centers by restoring 2.0 FTE Community Center Manager positions for a salary and active fringe benefit cost of \$148,980 and denying the creation of 1.0 FTE Community Outreach Coordinator for a salary and active fringe benefit cost of \$100,600, as follows:

~~"Management operations for the King and Kosciuszko Community Centers are consolidated in order to realize management efficiencies while providing a salary and active fringe benefit savings of \$48,380.~~

- ~~○ 2.0 FTE Community Center Supervisor positions are maintained as is.~~
  - ~~○ Kosciuszko Community Centers: 1.0 FTE Community Center Manager positions is abolished for salary and active fringe benefit savings of \$74,490.~~
  - ~~○ King Community Center: 1.0 FTE Community Center Manager position is abolished upon vacancy for salary and active fringe benefit savings of \$74,490.~~
  - ~~○ 1.0 FTE Community Outreach Coordinator position is created in order to consolidate the former Community Center Manager positions for salary and active fringe benefit cost \$100,600."~~
- Restore the positions of 1.0 FTE Office Assistant 3 position (\$59,244); 1.0 FTE Special Events Coordinator position (\$68,906); 1.0 FTE Horticulturalist I position (\$63,120); 1.62 FTE Horticulturalist 2 (Seas) positions (\$57,100); 1.0 FTE Parks Artist position (\$60,342), as follows:
 

~~"The following positions are abolished: 1.0 FTE Office Assistant 3 position (\$59,243); 1.0 FTE Special Events Coordinator position (\$68,904); 1.0 FTE Horticulturalist I position (\$63,120); 1.62 FTE Horticulturalist 2 (Seas) positions (\$72,721); 1.0 FTE Parks Artist position (\$60,342)."~~
- Deny the installation of parking meters along Lincoln Memorial Drive, for an expenditure decrease of \$40,500 and a revenue decrease of \$405,000, for a tax levy decrease.  
~~Maintenance, installation, and management of the parking meters shall be provided by a private vendor at a cost of \$40,500. Parking meter revenues will offset these costs.~~
- Modify various park fees and rental charges for a tax levy decrease of \$481,900, as follows:
  - ~~○ All County Green Fees increase by \$3.00/per 9 hole round. An additional \$1,070,000 in revenue is anticipated.~~
  - 1. Increase fees for Gold level courses by \$1.25/per 9-hole round, Silver level courses by \$1/per 9-hole round, and Par 3 courses by \$.50 over 2008 levels. Any discount cardholder will receive the eighth round of golf free (either 9-hole if previous rounds were 9-hole or 18-hole if previous rounds were 18-hole), for a revenue decrease of \$615,600.
  - 2. Discount cards for residents increase \$1 for 1 year, \$1 for 2 years and \$3 for 3 years. Discount cards for non-residents increase \$5 for 1 year, \$5 for 2 years and \$5 for 3 years, for a revenue increase of \$24,996.
  - 3. Reinstate \$0.50 golf enhancement fee that will be dedicated, in a separate account, for golf capital projects.
  - ~~○ All McKinley Boat Launch and Slip Fee increase by 16%. An additional \$270,000 in revenue is anticipated.~~
  - 4. Decrease McKinley Slip Rental fees by 7% to 9% for residents and non-residents, for a \$101,800 decrease in revenues.
  - Decrease McKinley boat launch fees by 7% to 9% for all except seniors (seniors will decrease 16% so as to be the same as 2008) and increase all other boat launch



5. fees by 9%, again except for seniors. Their rates will be the same as 2008, for a decrease in revenues of \$10,000.
6. Increase boat storage fees by \$5.00, for a revenue increase of \$2,000.
- o Pool Admissions and Annual/ Comprehensive Pass' increase in order to encourage the purchase of the \$10.00, \$15.00, and \$25.00 annual passes, which are more economical. An additional \$285,000 140,227 in revenue is anticipated.
  - Modify various fees throughout the Parks Department as follows:
    1. Eliminate 1-50 people category for pavilion rentals, for a revenue increase of \$74,000.
    2. Increase fees for Pavilion rentals by \$5/hour for a revenue increase of 50,000.
    3. Increase fees for Picnic area rentals by \$5 for a revenue increase of \$15,000.
    4. Mitchell Park Domes admissions fees increase \$0.50 for all admissions for a revenue increase of \$80,000.
    5. The Parks Department shall study the ability to obtain a liquor license or contract with the Professional Golfers Association or other private entity for sale of liquor at the Milwaukee County golf courses for additional revenue generating opportunities.

This amendment would increase/ tax levy by \$2,957,202.

***ACTION BY: (Coggs) Moved approval of Amendments 1A031 and 1A029. Vote 4-3***

***AYES:*** Johnson, Jursik, West and Coggs (Chair)-4

***NOES:*** Thomas, Mayo and Schmitt-3

***EXCUSED:***

**Delores "Dee" Hervey**

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 9000**

**BUDGET: Parks**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:**31

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
Glenn Bultman, Research Analyst

**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator

**County Executive:** Ed Eberle

**APPEARANCES:** Supervisor Ted Lipscomb, District 1

***ACTION BY: (Thomas) Moved approval of Amendment 1A073 by Supervisors Lipscomb and Thomas.***

Supervisor Lipscomb stated the strategic planning and development would be achieved via the amendment.

Discussion ensued on what the City of Milwaukee had put in for the Black Holocaust Museum. It was stated that the City is purchasing the building that the museum currently occupies.

Mr. Bultman informed the Committee that CBDG dollars couldn't be used.

**On the motion to approve. Vote 4-3.**

***Vote 4-3*** (copy attached to original of minutes)

**AYES:** Thomas, Mayo, Johnson and Coggs (Chair) -4

**NOES:** Schmitt, West and Jursik-3

**EXCUSED:**

Supervisors Johnson and Coggs requested to be added as co-sponsors.

By Supervisors Lipscomb, Thomas, Johnson and Coggs

To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 9000 – Parks Department, by increasing revenues \$50,000 to be used for operation of the America's Black Holocaust Museum, for a tax levy increase of \$50,000.

"This appropriation will support operation of the America's Black Holocaust Museum. Specifically, this funding will be used to prepare a strategic plan and/or a fund development plan for continued operation of the Museum. A representative of the Museum shall provide an informational report to the Committee on Parks, Energy and Environment as to the status of these or any other relevant plans by June of 2009."

This amendment would increase tax levy by \$50,000.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: WP 14501 (Capital Parks)**

**BUDGET: Parks**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio: 32**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
Pamela Bryant, Capital Finance Manager  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Mayo) Moved approval of Amendment 1B012 by Supervisor Mayo. Vote 4-2.*** (Copy attached to original of minutes)  
***AYES:*** Thomas, Mayo, Johnson, West and Coggs (Chair) -4  
***NOES:*** Schmitt and Jursik-2  
***EXCUSED:*** West-1

By Supervisor Mayo

To amend the County Executive's 2009 Recommended Capital Improvements Budget for WP14501 - Lion's Bridge, by increasing general obligation \$450,000 for reconstruction of the Lion's Bridge that is failing.

This amendment would increase tax levy by \$450,000.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

ORG. UNIT: New (WE)

BUDGET: (New Department of Health and Human Services-Behavioral Health Division  
Capital)

FINANCE & AUDIT COMMITTEE HEARING DATE: November 5, 2008

Audio:33

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

**ACTION BY:** (Mayo) Moved approval of Amendment 1B014 by Supervisor Mayo. Vote 0-6. (Motion failed) (Copy attached to original of minutes)

**AYES:** 0

**NOES:** Thomas, Mayo, Schmitt, Johnson, Jursik and Coggs (Chair) -6

**EXCUSED:** West-1

By Supervisor Mayo

To amend the County Executive's 2009 Recommended Capital Improvements Budget to add a new capital improvement project for the construction of a new Behavioral Health Division (BHD) facility. The following narrative language is inserted as a new capital improvements project:

WE000 – New Mental Health Center

An appropriation of \$550,000 is provided for the planning and design required for a schematic level design and construction cost estimate for construction of a new Mental Health Center on a site that has yet to be determined. A tentative site on the Milwaukee Regional Medical Center (MRMC) grounds east of the power plant and near the Ronald McDonald house that is owned by Milwaukee County has been suggested as a possible location.

The scope of the project is to plan, design and implement the relocation of the entire Behavioral Health Division (BHD) of Milwaukee County Department of Health and Human Services (DHHS) to a completely new county-owned facility on the Milwaukee County Grounds. This first phase of the project will establish a space program for all BHD staff, and determine the associated support space and patient space needs at a new building. Optimum building size and configuration will be determined from the data collected. Diagrammatic color floor plans will show the "fit" scenarios and describe the new design aspects necessary to implement the program at the new facility including ADA accessible toilet rooms and entries.

The new building systems design will include structural, mechanical, plumbing, fire protection, electrical, telecommunications/data and elevator needs. Mechanical, Electrical and Plumbing (MEP) design will have some layout of systems and a narrative describing the function, size and relative costs of the elements in each discipline. From the data gathered, the analysis and the prepared drawings, a construction cost estimate will be provided. Separate cost estimates will include prices for furniture, fixtures and equipment and estimated moving costs. Cost estimates for green design elements will be presented, including potential operational savings from incorporated green design elements.

Upon completion of the analysis and determination of an optimal size and configuration, the Department of Transportation and Public Works and Behavioral Division Staff will jointly report to the County Board the optimal building size and configuration of a new building housed on the County Grounds.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

Department of Transportation and Public Works staff will be responsible for project management. Specialized consultants will be retained as needed.

This amendment would increase bonding by \$550,000.

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

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**ORG. UNIT: 1994**

**BUDGET: State Exempt Computer Aid**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:** 34

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Schmitt) Moved approval of Amendment 1C003 by Supervisor Coggs. Vote 6-0. (Copy attached to original of minutes)***

**AYES:** Thomas, Mayo, Schmitt, Johnson, Jursik and Coggs (Chair) -6

**NOES:** West-1

***EXCUSED:***

By Supervisor Coggs

To amend the County Executive's 2009 Recommended Budget for Org. 1994 – State Computer Aid to increase revenues by \$261,218 based on the property tax levy as of October 29, 2008. Any subsequent changes to the property tax levy for the 2009 Budget will result in a change to this operating budget.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
		\$0	\$261,218	\$261,218
<b>Total:</b>		\$0	\$261,218	\$261,218

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

**ORG. UNIT:1994**

**BUDGET: State Exempt Computer Aid**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:35**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Johnson) Moved approval of 1994, State Computer Aid. Vote 6-0***

***AYES:*** Thomas, Mayo, Schmitt, Johnson, Jursik and Coggs (Chair) -6

***NOES:*** 0

***EXCUSED:*** West-1

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit



**ORG. UNIT: 1991**

**BUDGET: Property Taxes**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:36**

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Johnson) Moved approval of Property Taxes., Budget As Amended. Vote 5-1***

***AYES:*** Thomas, Mayo, Johnson, Jursik and Coggs (Chair) -5

***NOES:*** Schmitt-1

***EXCUSED:*** West-1

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit

**ORG. UNIT:**

**BUDGET: Budget as Amended**

**FINANCE & AUDIT COMMITTEE HEARING DATE:** November 5, 2008

**Audio:** 37

**STAFF PRESENT:**

**County Board:** Steve Cady, Fiscal and Budget Analyst  
**Department of Administration:** Steve Kreklow, Fiscal and Budget Administrator  
**County Executive:** Ed Eberle

**APPEARANCES:**

***ACTION BY: (Thomas) Moved approval of the budget as amended. Vote 5-1.***

**AYES:** Thomas, Mayo, Johnson, Jursik and Coggs (Chair) -5

**NOES:** Schmitt-1

**EXCUSED:** West-1

*Delores "Dee" Hervey*

Committee Clerk

Committee on Finance and Audit